Thank you very much, Gulten. I appreciate that very brief introduction. Welcome, everybody. This is the ICANN GAC FY19 planning call. The purpose of this gathering is to get together GAC members and ICANN senior finance leadership in the person of our Chief Financial Officer Xavier Calvez to talk for a little while about the ICANN draft FY19 operating plan and budget.

The goal of this call is to give GAC members an opportunity to learn more about the process, become more familiar with the context of the broader strategic discussions of ICANN so that they can be in a position to make more informed judgments about upcoming draft comments that the GAC is working on with respect to the draft FY19 operating plan and budget and to help them in terms of preparations for the upcoming meeting in San Juan.

The hope is that over time with additional sorts of conversations like this, we can have a very successful culture built where there’s much more participation and encouragement coming from the GAC community in helping ICANN set some of its strategic and financial priorities.

We were very lucky to have Milagros Castanon, one of our GAC vice chairs, agree to help coordinate this effort with Xavier and to play a leadership role in getting this call together, so thanks very much, Milagros.
What I’d like to do is to turn the floor over to you for some brief introductory remarks, and then I’ll let you pass the virtual microphone on to Xavier to provide his presentation. Then we will wrap up the conversation with questions and answers.

I’d like to remind you all that we are doing this gathering for posterity in that we anticipate that a number of GAC members will be consulting this transcript and recording for further information just doing some time shifting. So treat [inaudible] a typical call. We may have others join us live and may have some live questions, but we also have some prepared questions that we’ll get to later in the presentation.

With that introduction, Milagros, if I can turn things over to you, I’ll let you provide some further introduction. Thank you very much.

MILAGROS CASTANON: Thank you very much. I’m afraid unfortunately not many of my colleagues from the GAC have been able to participate in this meeting this afternoon. The issue nevertheless has been of great interest for the GAC. Although I believe the issue referring to the number of people that can be – my English is terrible today because I’ve been speaking Spanish all day. The thing is I know that the 40 slots that were for the GAC originally will be kept. The reason why I asked to participate in this meeting is because I have a few questions of my own regarding the budget. I don’t know if I should tell you my questions now or wait for Xavier’s presentation.
ROB HOGGARTH: Thanks, Milagros. Yeah, we’ll wait until Xavier has finished his presentation and package all the questions once we have his context.

MILAGROS CASTANON: Okay, thank you. So, Xavier, I think you should start with your presentation now.

XAVIER CALVEZ: Thank you very much, Milagros. And thank you, Rob, for the introduction. I want to emphasize, Milagros, this is really very nice to have the opportunity to speak with you as a representative of the GAC, and I want to thank you for taking the time on fairly short notice to schedule this call.

I think it’s a great opportunity as Rob has indicated. I’m hoping that this is the beginning of an ongoing interaction that we can have with the GAC to continuously improve and expand the knowledge of the GAC about ICANN’s planning process and financials and allow me and my team to also understand better the needs of the GAC, which can help us as an ongoing knowledge to be able to support better the GAC in its deliberations and in its work on an ongoing basis.

With that, I would like to simply introduce two persons who are sitting with me who really are the people who make happen the planning in the budget process at ICANN. First is Becky Nash, VP of Finance at ICANN, who works with me and [inaudible] who is Financial Planning and Analysis Director at ICANN. These two people together make
happen the entire operating plan and budget of ICANN, and they’re sitting with me here in our Los Angeles office.

I definitely want to use a lot of the time on this call, Milagros, to try to address as best as possible any concerns, questions, or topics of interest that you have. We simply offer to Rob to use the presentation that we have made during two public webinars on the planning process that was helping to introduce the process and introduce the information that has been published by ICANN about a month and a half ago for public comment, which is the FY19 operating plan and budget and a couple other documents.

But I view this presentation as simply the starting point or simply an opportunity to give a bit of context, and I definitely would like that we feel very free, both of us, to expand from that presentation on any topic that is of interest to both of us and that can help us further understand what are the responsibilities that we carry out on our end and what are the topics of interest that you think the GAC members that you represent and yourself can be interested in and that we can therefore help support better down the road.

With that, what I suggest if that is acceptable is that we start on the presentation that we have offered. I will go relatively fast simply so that we can save also the time to discuss more specifically the questions that you have.

We are showing now a quick introduction to our overall plan. The plan for FY19 takes into account the slowing growth of our funding. This is simply to say that ICANN’s resources coming from registries and
registrars is expected to basically stay at the same level approximately as we are seeing it happening today. This is to say that we think the funding of ICANN would be approximately of $138 million during our FY19 compared to our expectation for this current fiscal year of $135 million.

This is also lower amount of expected funding in FY19 than what we were expecting for this fiscal year, FY18. During FY18 for the budget we were planning to receive approximately $143 million, and we have revised that expectation to $135 million and we have revised the expectation for FY19 to $138 million. That’s the first statement that I think is important to understand.

We have therefore as a principle that is always retained by ICANN to plan we have therefore organized the planning of the activities of ICANN so that we do not incur expenses beyond that amount of $138 million. ICANN always plans for balanced budget at the minimum, if not for an excess. We therefore are planning to not spend more than $138 million in activities next year. So that’s another element that is important to understand.

Let me go to the next slide please. We have here a fairly complicated slide. I will not go into details of it with you, Milagros, but this is simply reflecting the fact that the budget process is a very busy one for ICANN and therefore for the community. We are currently end of February during the public comment period that opened on 19 January and finishes on 8 March, so basically end of next week. This is the public comment period on the FY19 operating plan and budget.
Also included is the five-year operating plan update. So basically what are we expecting to do over five years, and that five-year period started in 2016, finishes in 2020, and FY19 is the fourth year being planned for. So there’s an update of that as well.

The next step once the public comment process will be concluded on 8 March, we will have a number of engagement sessions during ICANN 61. After that, we will work on responding to the comments submitted. We will respond to all the comments submitted, and we plan to publish the responses to those comments by mid-April, 12 April.

At the same time, we will also make changes if necessary to the draft budget that has been published for public comment to reflect the public comments received to the extent it is appropriate.

After that, the board will consider this finalized budget, will also be considering all the comments that have been submitted, and will then approve the final budget if it considers it reflects correctly the comments submitted as well as a realistic plan for the organization.

So that’s the overall process. Just as an illustration which may be of interest to you, we are also planning to have this approval from the board being prior to the end of May 2018, a month in advance of the fiscal year that it applies to, which starts July 1. During the month of June, the Empowered Community will have the opportunity to consider whether it desires or not to trigger a veto of this budget. This is one of the new community powers existing for the community to consider. So the end of May, approval by the board. During the month of June, possibility to consider a veto. And at the end of a period of 28 days for
the Empowered Community, then if there is not veto approved, then
the budget becomes effective. Next slide, please.

This is simply a page that shows where the documents published are on
our website for public comment. Again, it started on 19 January. We’re
close to the end, 8 March, next week.

Very quickly, this is a quick overview of the six documents that are
offered for public comment. They cover the draft FY19 operating plan
and the budget and the five-year operating plan update. I won’t go into
details, but note that these documents are aiming at trying to provide to
the public and the community both very granular detailed information
as well as high-level information. If you look at the document number
one, it’s a relatively short document. It’s high-level. It summarizes a lot
of information. The document number six is a lot more detailed. It’s the
entire budget of ICANN detailed by project, and by approximately 230
projects.

These slides are specific to the update to the five-year operating plan.
We’ll skip that to not spend too much time on this. I will simply
emphasize that the operating plan and budget is made up of
increasingly granular information. We start from 5 objectives and 16
goals that represent the strategic plan of ICANN, and we then list 41
portfolios that map into the 16 goals. Then we break out these
portfolios into 222 projects, as I just indicated. We produce an operating
plan description and a budget for each of those projects to explain and
show to the public and the community how ICANN spends its money,
basically. Next.
This is a detailed overview of the content of document four which has the entire operating plan. I will not spend more time on this. These are the high-level figures. Pardon the diagonal blue bar on this slide which has nothing to do there. This provides a very high overview of the funding and expenses of ICANN. If you look on the very far right, you may remember I mentioned that we have funding of $138 million planned for FY19. We are planning for expenses of the same amount, $138 million, for a balanced budget.

There are some comments here on the budget that go a little bit more into the details. Just note that that information is here. I will not go into details so that we save time for our [inaudible]. Next slide, please.

The next steps I think I mentioned earlier. We’re looking at the end of the public comment, response period, consideration by the board, board decision, then after that the Empowered Community period and the beginning of the fiscal year.

That’s the end of this specific presentation. I’m hoping that it did give you a very quick overview of what we are dealing with now on the operating plan and budget.

I know there’s a number of questions that we want to address. One is the travel funding in support of the GAC participation to the ICANN public meetings. You were pointing to it earlier. Just as a reminder for you and for everyone who will listen to this recording later, there was a bit of confusion at the beginning of the public comment period on the number of seats or number of people supported for travel funding at each ICANN meeting in the FY19 budget for the GAC. Manal kindly
provided a question in our process to clarify data in the budget, and we responded to this question from Manal. There’s a community wiki where both questions and our answers are published. We will make sure that the ICANN staff supporting the GAC has the reference to these clarifying questions.

We answered there that the number of seats for travel funding at each ICANN meeting for the GAC is a number of 40. It is the same number as the number of seats that has been granted during FY18, the current fiscal year to the GAC, which is representing the 30 seats base travel funding that has been increased during FY18 by 10 as a result of a specific request from the GAC. So the travel funding in FY18 is 40. The travel funding that is suggested in the FY19 budget is also 40 seats. Again, this is at each ICANN meeting.

Let me stop there, Milagros, and see if you have any questions or concerns or thoughts on either this presentation or on any other topic relative to the budget process. I have also some other questions for you on overall ICANN finances and the interests of the GAC.

MILAGROS CASTANON: Yes, can you hear me now?

XAVIER CALVEZ: We can hear you very well, thank you.
MILAGROS CASTANON: Okay. Thank you very much for your presentation. I have a question regarding the funding for the GAC’s secretariat. I’m aware that ICANN finances part of this secretariat, and I’m aware also that ICANN finances other secretariats for other communities.

As you know, we also have another type of service. A different secretariat which is a service that the GAC hired to meet the needs of our work. The problem with this secretariat now is that although they have made fantastic work, we have a growing difficulty to finance this secretariat. The reason is because not all the GAC members are contributors to the fund of the secretariat, and some of them have already announced that they would no longer provide funds.

The problem with the funds for the secretariat is that since ICANN is not an international organization, it is very difficult for governments to find a way to fund a secretariat that at the end of the day is part [and may be part] of ICANN, which is not an international organization. We all pay our respective duties to United Nations and to [all the] international organizations we belong to, but in the case of ICANN it’s difficult.

I did not find a way of explaining in my ministry of foreign affairs the need to fund the ICANN secretariat of that GAC. So I went to the local .pe/.peru, and they helped me out just a little bit. The same goes for Brazil, for example. The government of Brazil is not doing this. It is the .br which is funding.

So I see this with a [vector] of worry because the GAC really needs that support from the secretariat. It is very important, and I don’t see how we can keep more years providing that service to the whole GAC
community. So I was wondering if, considering the special circumstances of this community which is not a private community, it is not a community that can decide on funding this or other projects freely, perhaps there could be a way of considering this funding within the ICANN budget. Thank you.

XAVIER CALVEZ: Thank you, Milagros. Just for purpose of background, I’m well aware of this secretariat, not that I participate in its activities but I have in the background supported the contracting and the administrative processing of the contract with the ACIG and the payment of the invoices for ACIG over the past few years since it has been created.

Just as a reminder for now, today – and I know I’m not yet answering your question – today the ICANN [helps] the process because the GAC is not a legal entity and therefore cannot contract directly with a company like ACIG. Therefore, ICANN has taken the role to contract with ACIG as [two parties] that can enter into a legal agreement together, but ICANN has done that on behalf of the GAC.

As you indicated, Milagros, until so far the funding of the costs of this secretariat came from a number of contributing donor governments who provided this funding to a nonprofit organization in Switzerland which then pays ICANN back the amount of funds corresponding to the invoices from ACIG that have been provided to ICANN. This is the process currently happening. ICANN pays the invoices of ACIG and receives in parallel an equivalent amount of money offsetting that cost,
and therefore ICANN is neutral in the funding of this specific secretariat services.

Getting to the specific questions that you asked, I think that the consideration of the value of the services that are currently provided by ACIG is of great importance, and I do understand that it is very important to the GAC. I think that there are definitely conversations to be had on how can these services be continued to be provided to the GAC despite the challenges of funding that you are pointing out, to which I’m also aware of because Thomas Schneider and Jorge Cancio in the past weeks or months had indicated to me that this was an increasing challenge.

So I think that there’s definitely a path for ICANN and the GAC to talk about the services that are being used from ACIG and how can these services be continued with ICANN taking an increasing role in the management of those services. I would definitely support conversations happening on that topic so that there is a sustainable and predictable occurrence and management of those services to mutual satisfaction and, of course, to the support that’s required from the GAC.

So I definitely would welcome that we can organize this. I think it will take a bit more conversations than what you and I simply can do on this call, but I would very much welcome the opportunity to further discuss this with the parties involved and, of course, with David Olive who heads the policy development support group that Rob participates too. I think that would be a very welcome conversation. Thank you.
MILAGROS CASTANON: Thank you very much. [Rob], I think this is very useful, and we have to keep talking about this because it is a problem that we have to find a solution for.

I also think many times when I open my e-mail and I see this great amount of e-mails from the GAC and from ICANN, this is not the only thing I do. I’m in charge of many other things, and this is the same case for most government officials at the GAC. So our relationship with ICANN is something I cannot find the right objective for how our relationship really is, but you have to bear in mind that not only ICANN is not an international organization but also since it is not an international organization no government official has ICANN as their only duty.

For example, in the ministries of foreign affairs, you will not find a special department that will dedicate 24 hours to read all the ICANN e-mails or whatever. So that is also the reason why an independent secretariat for us is so important because independent secretariat is very much more than simply a secretariat service. Tom does a lot of summaries for all of us, and they summarize transcripts and they help us a lot whenever we really do not have the time to dedicate to ICANN issues. So I really do think that we should preserve the service of the independent secretariats because it helps the GAC work. It helps the GAC produce in an orderly manner.

That’s it. Thank you.
XAVIER CALVEZ: Thank you very much for this clarity. It’s very helpful. I think there is already a fairly good understanding of those services and the requirements that you just described. I think that, to your point, this is something we should try to discuss further to find a durable solution to support those services to the GAC.

MILAGROS CASTANON: Thank you.

XAVIER CALVEZ: Are there other topics that you would like to ask us questions about on the specific FY19 budget? I have another question that I wanted to ask you more specifically, but I want to make sure we address your questions first.

MILAGROS CASTANON: No. To be totally honest, I have not looked at the entire budget, so even if I had looked at the entire budget, I really don’t feel it is my position to give an opinion on that because it belongs to a much bigger organization than simply the GAC. The GAC was concerned with the funding for the 40 people that have to travel every so often to the meetings and this other issue of the secretariat. But I really do not have any more questions. Thank you.
Thank you, Milagros. I do recognize that the budget documents are a lot of information. It takes a lot of time to even just read and understand. It is a challenge, for sure, to any community member, including government representatives of course who have a “day job” in addition to participating with ICANN. So I very much recognize that challenge. It’s also one of the reasons why I wanted to have the opportunity to engage with the GAC: seeking your input from “simply a GAC member” as you are maybe with a different hat than your vice chair hat.

I would welcome your thoughts on the type of questions that the GAC members, either individually or collectively, have on ICANN finances generally speaking. I don’t want to speak just about the budget, but what do you think the questions are or the concerns are from GAC members? I can already tell you that my next question will be: if they don’t have any, what do you think should be those questions or concerns? Let me stop there and let you react if you have any thoughts on that.

[inaudible] first of all I would have to ask really my GAC colleagues if they have any more concerns about this budget. So I really cannot give more information to that regard. In my case, I find in general ICANN could be a little more austere in many things. Many times I find money spent very freely in a lot of coffee breaks, very big coffee breaks. Perhaps there are ways of lowering the expenses for ICANN, which are not only the coffee breaks of course. I would say that perhaps one of
the – I don’t know in the budget if the traveling expenses are one of the highest points of the budget. Is that so?

XAVIER CALVEZ: It is a very large category of expenses, yes. It’s nearly $16 million.

MILAGROS CASTANON: Yes. Perhaps we could sit in Puerto Rico at some point, you and I and Becky and whoever, Xavier, whoever you think should sit around. I promise I will look at the budget again – for the first time, not again – and come up with some alternatives that could help you perhaps minimize the expenses of ICANN. Other than that, I really cannot be of much help.

XAVIER CALVEZ: That would already be a lot, Milagros. Thank you very much for this offer.

MILAGROS CASTANON: So you let me know according to our schedule when that moment would be so that I can get ready for our conversation. I am planning to arrive to Puerto Rico one day before. I will be there on the 8th. So if you are free on the 9th and you are there, I’m more than happy to meet with you.
XAVIER CALVEZ: Thank you very much. I will arrive on the 9th, but maybe we can find a time together. If you don’t mind, I will work with Gulten and Rob to try to find a time that would work for your agenda and that I can adjust myself to. But I very much welcome your offer. This is really nice.

MILAGROS CASTANON: More than happy to give you a hand. One thing I’m going to tell you is that I would never agree on a veto from the community to the budget of ICANN. I don’t think that’s the way. I don’t think that’s the way definitely. Budgets are things that you yourself know are extremely difficult to [program], and I don’t think it should be an issue for veto or anything like that. You come up with a budget. You do the best you can, and you approve it and that’s it.

XAVIER CALVEZ: Thank you for your thoughts. That’s very helpful.

I have another question, and I recognize that it’s simply your opinion that I’m seeking rather than a position of the GAC necessarily, but do you have an opinion on what would be the best way to engage with the GAC on more financial information or financial topics since we’ve really never had a lot of interaction relevant to financial matters or budgeting matters? I was wondering whether you have ideas as to what would be suitable to the GAC both in terms of what the interests are, also whether it’s more interacting with a few individuals or making presentations possibly to the entire GAC. What would be the topics the
are most of interest and how to engage better with the GAC is what I would like to seek your opinion on.

MILAGROS CASTANON: Well, I think one alternative doesn’t limit the other. I think talking individually to people is very important, but I also think that it could be helpful perhaps to prepare a questionnaire for people at the GAC to fill out regarding issues related to the budget. Perhaps that way we could pinpoint areas in which they are most interested. I would do my best to have them all answer this questionnaire.

On the other hand, you have to think that, as I said before, we have a lot of work apart from the ICANN meetings and the GAC. So one more thing to read and to analyze, it’s always a burden. So I would tend to think that people will not welcome more documents that they have to analyze. Perhaps do it the other way around. Why don’t we ask them through a questionnaire about key questions regarding the key aspects of the overall ICANN budget? That way, with the conclusions in hand, we could prepare a following step.

XAVIER CALVEZ: Milagros, thank you. I think that’s a very good idea. That’s a great idea. We can try to do that and help the GAC members then express their areas of interest without spending a lot of time. I think this is a very good idea, so we’ll take you up on that offer. We can also maybe review with you a draft questionnaire so that you can direct us on how to correct it to best address the GAC, but I think that’s a great idea.
Hopefully, we can find also an easy way to make it happen. Maybe there’s an online tool that we can provide a link to that would be very easy to access to everyone and a few questions, a few answers, and that’s it. That sounds like a great start to me. Thank you very much for that idea.

MILAGROS CASTANON: I would add something more, if I may. You have to also realize that the GAC membership is very diverse. We all come from very different socioeconomic backgrounds. Each country is a different entity from the other, and we all have our way of doing things.

For example, in Latin American countries we are used to dealing with economic crisis. We are used to dealing with the word austerity. Possibly the word austerity doesn’t mean the same for a Dutch or for a Canadian [as] what it means for a Latin American or what it means for an African.

When you look at the overall work of ICANN, perhaps for many there are things that you could do without. For many others, those same things that you could do without for some are very important for others. These are very different perspectives on the handling of funds, and the handling of funds that are not even ours, that we have not even provided. So I think we have to be delicate in our opinions.
XAVIER CALVEZ: Thank you for that insight. It’s very useful and a very useful reminder for all of us. We have in the organization a lot of diversity, but we also have a lot of what we do and what we say and how we say things that is driven by also the English language. And in the financial world, we also use a lot of technical words that, of course, everyone does not necessarily either understand at all or does not understand in the same fashion. So this is a very good reminder, and we’ll try to take that as much as possible into account when we also draft questions. So thank you very much for that reminder.

Are there any other topics or questions that you have for us? I think there is a question or a comment from [inaudible] in the chat room. Let me take just a second to be able to read it, and maybe this is a topic that’s worthwhile addressing during this call as well. May I read the comment so that we have it on the recording? “The GAC also is concerned by the ICANN action to promote Internet ecosystems specifically for the underdeveloped countries, and we support that ICANN do something like that. So can you please give us a short explanation about this subject? Thank you.”

Thank you for this question and this comment. Yes, it’s very important for us to understand that specific interest that the GAC has, and it makes a lot of sense of course [inaudible]. The GAC is interested in the engagement opportunities that ICANN creates in various regions.

I think that there are a lot of activities that are organized on a regional basis, and I know that many GAC members participate and support these activities that happen regionally in collaboration with ICANN.
I’ll take simply a very basic example. I think that Manal and other GAC representatives of the Middle East region have participated in the past to DNS forums that have occurred in the Middle East in a couple different cities from memory. I know that this is usually a very welcome type of event that people like to participate from various countries. It has even more so impact in regions where there’s less infrastructure in Internet service providers or Internet access, and those events are welcome.

ICANN has a number of different activities that support this type of engagement to promote either the domain name system or to promote the multi-stakeholder model of Internet governance. These activities are mainly organized by two departments. It’s the Global Stakeholder Engagement department, which I am sure your members know some people who are part of this department. And of course the Government Engagement department headed by Tarek Kamel is obviously one that also organizes a number of events in various regions of the world in collaboration with the Global Stakeholder Engagement teams.

These Global Stakeholder Engagement teams are organized by region, so they are focused on the region that they reside in and that they are responsible for. Therefore, they are the most directly connected resources that ICANN has to be able to interact with countries, whether developed countries or developing countries, across the world. These are the teams that do a lot of different types of activities, and I would suggest that there is more interaction or more information at least that we can provide to the activities that these groups do.
I simply want to put on the record that there is a document in the FY19 budget that we have published that provides a bit more information than I have provided [on the phone]. It’s in the document number four. It’s in the module number one that’s called Engagement Activities. In that document number four in module number one, there is more descriptions of the activities that these two groups do as well as the office of the CTO, which is another part of ICANN that specifically participates to engagement activities on technical matters on the root zone system, on cybersecurity, and such activities. So I think that there’s more information in our budget documents relative to these activities, and we’re very happy to provide the direct link to that document if it would help further understanding.

MILAGROS CASTANON: Perhaps in the questionnaire that you could prepare, you could include a question regarding the programs that we could find interesting regarding the promotion of Internet ecosystem, for example.

XAVIER CALVEZ: Thank you, Milagros. That’s a very good idea. We will try to find the right way to present a question or two on that specific topic because it’s obviously of interest.

MILAGROS CASTANON: The other question that is very important I think in these circumstances is to ask in what areas do we believe that ICANN could make better use
of the financial resources. In what areas we might feel that the money is being spent in a way that is not [perceivable]. Do you understand me?

XAVIER CALVEZ: Yes, I think that makes a lot of sense, and that definitely would be very helpful as well to understand from the GAC, for sure. This is an open question, a broad question, but I think that it would therefore allow ourselves to capture the diversity of interest in the GAC and that would be very interesting to do so. We will do that as well.

You see, Milagros? You’re helping us design the questionnaire already. Thank you.

I recognize that we’re coming to the end of the time scheduled. I want to be very respectful of your time, and it’s getting a little bit late in Peru right now. I would welcome any other comments or questions that you may have, but I think we already got a lot of opportunities to exchange views.

I thank you very much for the time that you spent sharing your thoughts and providing us very good ideas on how to engage better with the GAC and, of course, offering some more of your time on 9 March as well. I will coordinate with Rob and Gulten to try to schedule another session with the two of us so that we can work further on this. So I want to thank you very much for your time and thank everyone who participated in the Adobe room for their time and their interest. I want to thank you again for participating and scheduling this call.
MILAGROS CASTANON: Okay. Thank you very much. I hope I have been of some use considering the fact that I have not read your budget.

XAVIER CALVEZ: No, you have been already extremely useful, Milagros. What was most important for me was that find ways to better engage together. The FY19 budget will be a separate work. Us engaging better is a very good investment for the long-term future.

MILAGROS CASTANON: Very well.

XAVIER CALVEZ: Thank you very much. Thank you, Rob, for helping us organize this call, and thank you everyone who has participated to it.

ROB HOGGARTH: Thank you very much, Xavier and Milagros, and for everybody else who has participated. We will be circulating both a recording of this call and a transcript, and it will be posted on the GAC website. So I’m sure that there will be further interest and feedback and maybe others will want to join you, Milagros, and you can spend some time with Xavier in San Juan.
MILAGROS CASTANON: Yes. [I know] some of the people that are going to the GAC. I will ask them to join us as well, yes.

ROB HOGGARTH: Very good. Well, thank you, everybody. We will adjourn this call and look forward to seeing some of you very soon in San Juan for ICANN 61. Thank you, Gulten. We can close the recording, and we’ll see you all soon. Bye-bye now.

MILAGROS CASTANON: Bye.


[END OF TRANSCRIPTION]